# Air Force Security Assistance Center

AFOAC

War-winning Capabilities ... On Time, On Cost



# New Challenges and New Thinking

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Integrity - Service - Excellence



### **Overview**



- AFSAC Mission Focus
- AFSAC in Numbers
- Building Airpower In Iraq and Afghanistan
- Contributions to Global War on Terror (GWOT)
- Information Technology
- Joint Focus Areas
- Process Improvements
- Challenges



### **AFSAC Mission Focus**





### **Air Force**

**Vision** Lasting Heritage... Limitless Horizons

**Priorities** 1. Win the Global War on Terror

- Develop and Care for Airmen
   Recapitalize / Modernize

#### SAF/IA Vision



Build, sustain, expand, and guide relationships that are critical enablers for USAF expeditionary air and space forces conducting global operations and fighting the Global War on **Terrorism** 

#### **AFMC Vision**



War winning capabilities... On time, On cost



# **AFSAC Mission**

Build foreign partner capabilities in support of global security objectives



### **AFSAC** in Numbers



#### CY 2006 Portfolio

- √ 362 Cases
  - \$6.3 Billion in LOAs (new business)
- √ 258,069 Requisitions Received
  - \$1.2 Billion Value

### **TOTAL Portfolio**

- √ 2392 Cases
  - \$79.3 Billion Value
    - \$26.6B Undelivered Value
  - Spanning 90 Countries plus 9 NATO Organizations



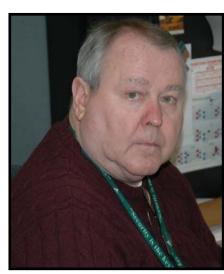
350 Civil Service



**26 Military** 



56 FLOs



18 Contractor



# Building Airpower in Iraq and Afghanistan



AFSAC

- Recent LOAs: Iraq
  - Surveillance aircraft
  - Air traffic control tower
  - Overhauled Iraq's C-130 fleet
- Recent LOA: Afghanistan
  - New construction at 5 bases
- New LORs: Iraq
  - Jet fuel support
  - Purchase additional surveillance aircraft
- Draft LORs: Iraq
  - Training simulators for rotary/fixed wing aircraft
  - Long Range Air Traffic Support





### **Contribution to GWOT**



















### Recent LOAs

- Fighters and/or fighter upgrades for Poland, EPAF, Pakistan
- Cargo aircraft for Australia, Canada and Pakistan
- UAVs for United Kingdom
- Fuel for Japanese cargo aircraft
- Potential Business
  - India Cargo aircraft request
  - Canada and Spain UAV P&A request





- Information Technology
  - Brown-out since 1995
  - Tri-service case execution projected for 2011, plus 6-8 years to implement
  - The services need a tri-service IT strategic plan
  - Impacts
    - No system development or new functionality
    - Not meeting customer requirements





## Information Technology

- Objectives
  - Customer requirements
  - Tri-service solution
- Tri-service collaboration
  - Two meetings (Oct and Dec 06)
  - Common concerns, interests and solutions
  - Developed recommendations
  - Way Ahead
    - Coordinate recommendations with each service
    - Schedule presentation at FMS Senior Leadership Meeting







- In Transition
  - Case Writing Division (CWD) FOC Mar 07
  - Goal Seamless transition/transparent to customers
- Continue to Enhance:
  - Worldwide Warehouse Redistribution Services (WWRS)
    - Completed tri-service conversion with full Army integration
      - USAF 1998, Navy -2001, Army- 2006
      - First Army requisition received Oct 06
    - Record FY06 transfer value (\$10.9M) and number of transfers (3,109)
  - Parts and Repair Ordering System (PROS)
    - Tri-Service Support Fully automated
      - Air Force-1990, Army-2005, Navy-2006
      - First Navy Requisition received Mar 06
    - CY06: AF-23K/\$201M; Army-42/\$16K; Navy-2.1K/\$2.1M





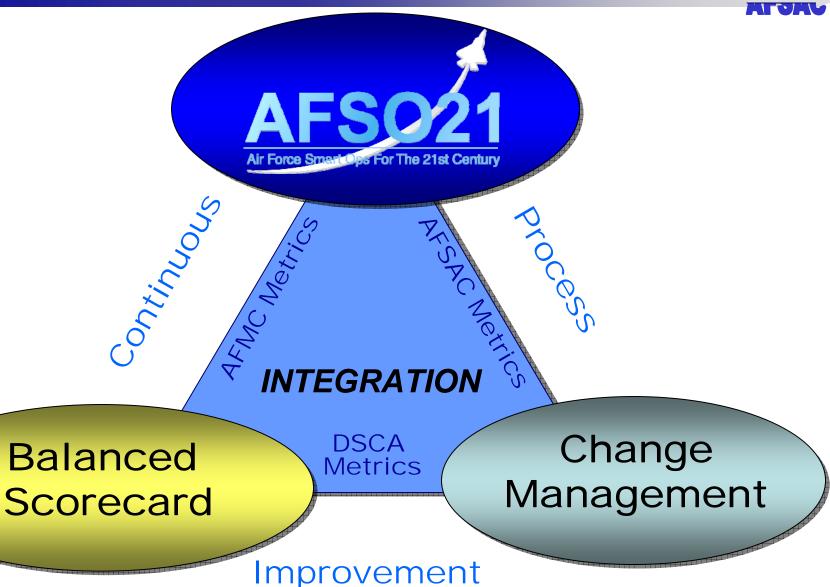


- Potential Future Areas:
  - Enhanced Freight Tracking System (EFTS Navy)
    - Tracks shipments by communicating with shipper to obtain tracking data
  - Automated Supply Discrepancy Reports (Air Force)
    - Automates the discrepancy submission process
  - Repair and Return (Navy)
    - Allows customers to return items for repair and obtain item information through the repair process
  - Automated LOR (Air Force)
    - Speeds up and improves LOR input



# Process Improvements AFSO21





#### VISION



War-winning Capabilities... On Time, On Cost

AFSAC Mission: Build foreign partner capabilities in support of global security objectives

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**Mission Impact** 

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CS

**Deliver Weapon Systems** 

**Modify Weapon Systems** 

**Sustain Weapon Systems** 

**Deploy AEF-Ready Airmen** 

Technology/ Test

Advocate FMS CA **Partner Needs with Labs and Test** Community

**Mission Integration** 

Acquisition/Sustainment

CV

Build

**Partnerships** 

XP

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Integrate & Provide **Transparent, Timely** and Accurate Information

**Provide Cost Effective Lifecycle Solutions** 

**Strengthen Security Cooperation Tools & Processes** 

**Command Foundation** 

CS **Balance Investment in Installation** and Mission Infrastructure

**Deliver a Competency-Based Workforce** 

Institutionalize Realistic **Planning** 

CS **Protect People, Information and** Assets

CA

**Develop Supervisors** 

Create a Wellness-**Focused and Safe** Workforce

**JFC** 

DP



# AFSAC Case Financial Management Six-Sigma Greenbelt Project

### Project Title: Reduce Case Closure Inhibitors

#### **Problem Statement**

Prior to this project approximately 40% of financial managers, time was spent closing Foreign Military Sales (FMS) cases. Only 20% of the time was spent performing pro-active financial analysis.

Only 22% of supply complete cases were being closed on-time.

#### Goal/Objective

Reduce case closure time by reducing the number of inhibitors.

Increase focus on providing financial management and support throughout the life of an FMS case.

# Expedite returning excess case funds to the FMS customer

#### **Project Results**

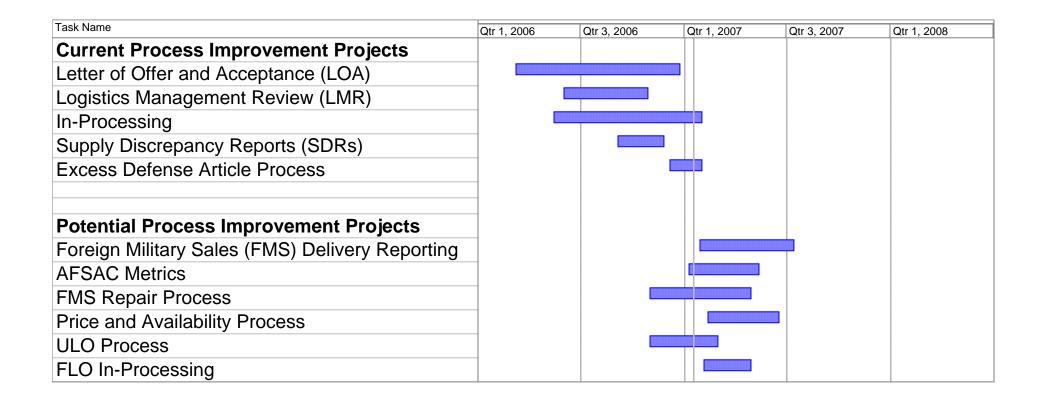
Over \$92 Million returned to FMS customers in the first year, \$70 million second year. 80% of FMS cases closed on-time.

This is an on-going Continuous Process Improvement Project – next goal 90%



# AFSAC Current and Potential AFSO21 Efforts







## Challenges



- Driving to Tri-service solutions
- Balancing Operational Security with Building Partnerships
- Standard Level of Service Interpretation
- <u>Linking Resource Allocation to</u> Workload
- Supporting Process
   Improvement / Standardization
   Initiatives and High Ops Tempo
   in Security Assistance Business
- Workforce Shaping







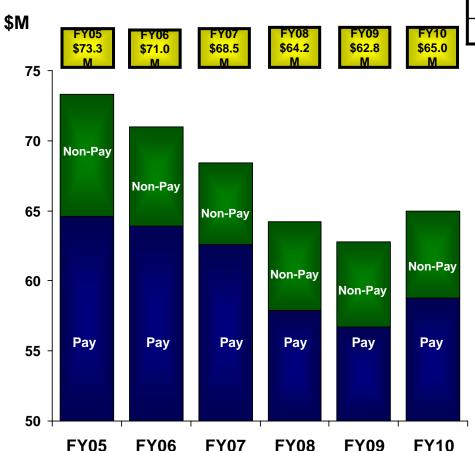
# **BACKUP**



# AFMC FMS Admin Surcharge Financial Program



AFGAC



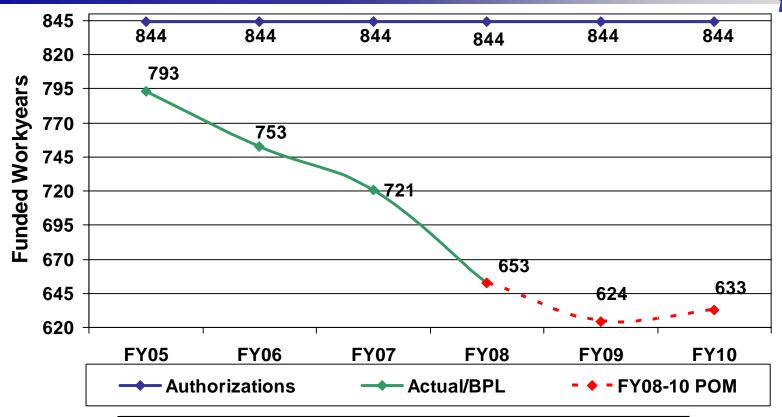
	FY05	FY06	FY07	FY08	FY09	FY10
Pay	\$64.6	\$63.9	\$62.6	\$57.9	\$56.7	\$58.8
Funded WY	793	753	721	653	624	633
Non-Pay	\$8.7	\$7.1	\$5.9	\$6.3	\$6.1	\$6.2

#### **CONCERNS**

- Civ Pay Funding
  - Unfunded mandates not executable
    - DSCA Manpower Matrix
    - Approved pay & benefits increases
  - Reduction in funded W/Ys, not to requirements
- Non-Pay Funding declining as must pay bills increase
  - Not keeping pace with mission needs
  - No ability to pursue IT improved bus performance solutions
- Funding limitations diminish AFSAC/CC flexibility
  - Civ Pay, IT & ORF
- AFMC not being resourced to meet mission
  - Need DSCA/SAF help to fix
  - Need further study on effects of manpower/funding matrix



# AFMC FY08-10 POM Civ Pay Impact The Widening Gap

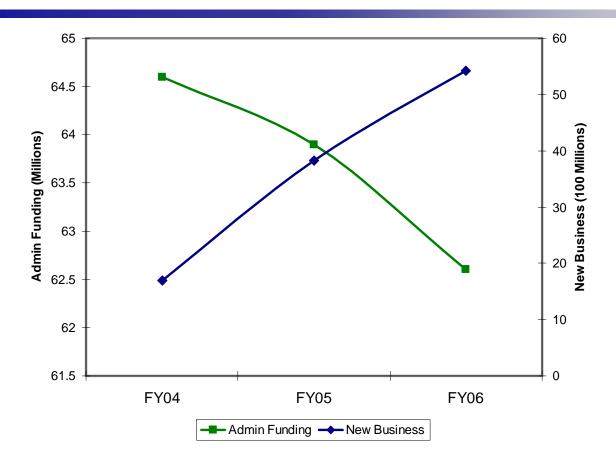


	FY06	FY07	FY08	FY09	FY10
Funded WY Decrease	-3.2%	-4.4%	-9.4%	-4.4%	1.4%
Total Authorizations	844	844	844	844	844
AFMC % Funded	89.3%	85.4%	77.4%	73.9%	75.0%



# Admin Funding vs. New Business





- ➤ Admin funding decreased by \$2 Million
- ➤ New business rose \$3.7 Billion